



Metro-North Railroad

Westchester County Briefing



November
2008

Performance Results

- Ridership
 - 80.1 million rail rides in 2007-highest ridership in Metro-North history
 - Approximately 60% travel to or from Westchester County
 - Total weekly boardings at Westchester County stations increased by 7% between 2002 and 2007
 - 85,800 daily rides from Westchester County
 - AM Reverse Peak ridership to Westchester County is approximately 11,000 rides
 - White Plains
 - AM Reverse Ridership to White Plains increased 14% between Fall 2002 and Fall 2007.
 - Approximately 3,000 customers reverse commute to White Plains each weekday and 500 customers travel inbound to White Plains from Upper Harlem stations each day.
 - Approximately 3,600 customers commute to Grand Central each weekday from White Plains.
 - 3rd largest station behind Grand Central and Stamford, Connecticut
 - Ridership to/from Westchester County stations has increased by approximately 4% YTD in 2008
- On-Time Performance
 - Improved from 96.7% in 2000 to 97.7% in 2007.
 - On-time Performance through Mid-November 2008 was 97.7%

Status of Ongoing Initiatives

Rolling Stock



Rolling Stock:

- 300 M-8 cars are being manufactured to accommodate current and future ridership on the New Haven Line
 - Arrival in late 2009
- Remanufacture of equipment for improved reliability and customer comfort:
 - M-2 Critical Systems Remanufacture with CDOT underway. M-4/M-6 car fleets to follow M-2 remanufacture for New Haven Line Service.
 - Overhaul of M-3 car fleet as well as Genesis locomotives and end door coaches underway for the Harlem and Hudson Lines.

Upon completion of these initiatives Westchester County residents will be riding on new or remanufactured rolling stock on the Harlem, Hudson and New Haven Lines.

Status of Ongoing Initiatives

Hudson Line Station Rehabilitation



- Significant improvements recently completed at Ludlow, Yonkers, Glenwood, Greystone, Tuckahoe, Scarsdale, Hartsdale, North White Plains, and Larchmont
- Major rehabilitation work ongoing from Hastings to Ossining includes new platforms, rehabilitated overpasses and/or underpasses, new canopies, and improved station amenities such as lighting, shelters and benches.
 - Phase I - Hastings, Dobbs Ferry and Irvington: Construction is substantially complete.
 - Phase II - Philipse Manor, Scarborough and Ossining: Construction was awarded in July 2007; project commenced in mid-January 2008 and completion is expected by the end of 2010.

Status of Ongoing Initiatives

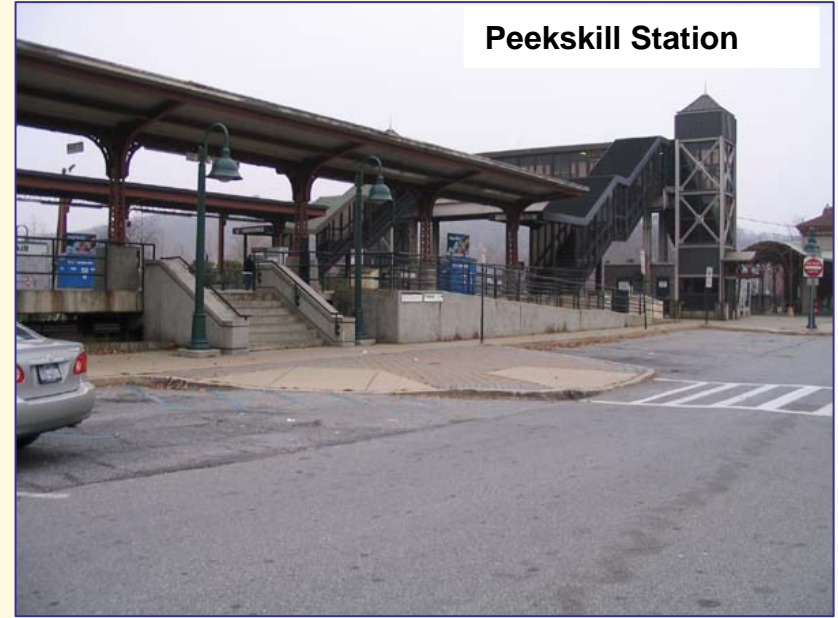
Tarrytown Station Rehabilitation



- Tarrytown Station:
 - Station Building design is underway and historic restoration contract will be awarded in December 2008.
 - Station Rehabilitation of platforms, canopies and overpasses. Construction will be funded through the 2010-2014 Capital Program.

Status of Ongoing Initiatives

Station Rehabilitation



- Rye and Port Chester: Rehabilitation work to overpasses, platforms, canopies, and station amenities. Design to be completed December 2008 and construction to be awarded in mid-2009 and completed by 4th Quarter 2010
- Mt Vernon East, Pelham, New Rochelle, Larchmont, Mamaroneck, Harrison: Rehabilitation work to platforms, canopies, and station amenities. Design and construction to be included in the proposed 2010-2014 Capital program
- Croton-Harmon and Peekskill: Rehabilitation work to overpasses/stairs, platforms, canopies, and station amenities. Design is complete and construction funding is included in the proposed 2010-2014 Capital Program

Parking & Strategic Facilities



- Metro-North added 1,370 parking spaces and rehabilitated approximately 1,850 spaces at Westchester County stations from 2000 – November 2008
 - Total number of commuter spaces in Westchester County: 26,400

Parking & Strategic Facilities



Cortlandt Station Parking Expansion and Access Improvements

- New Parking Facility on west side of tracks of up to 750 new commuter spaces.
- Improved intersection on Route 9A, extension of existing pedestrian overpass to provide west side access to the station, improved station facilities and streetscape, new intermodal area and bike facilities.
- NYSDOT support and funding secured for Route 9A improvements.
- FTA approval of environmental review process received June 2007.
- Facility design that is environmentally friendly and ADA compliant.
- Town Board approved land sale to MNR July 17, 2007
- MTA Board Approval received in September, 2007
- Project design Underway

Next Steps

- Real Estate transactions targeted for completion in 2008.
- Design completion expected Spring 2009

Parking & Strategic Facilities



North White Plains

- New agreement with County to provide solar lighting on the walkway and improved walkway access completed.
- An exclusive Right Turn Lane from westbound Fisher Lane to the northbound Bronx River Parkway was constructed and a new pedestrian walkway is being constructed as part of the County's median project

Environmental Review

- Westchester County and Metro-North agreed in January 2008 that costs of the west side options (\$56 M – \$75 M) exceeded available budget.
- Preliminary indications suggest traffic may work for a smaller garage located on the east side of the tracks with proper mitigation; pending detailed analysis to be done in the environmental review.
 - Environmental review to be re-focused in a potential alternative on the 525 North Broadway site.
 - In September, the MTA Board approved the addition of \$700,000 to the existing consultant contract to analyze this new east side alternative.
 - As a project partner, Westchester County is splitting the cost of this contract modification.

Transit Oriented Development (TOD)

- Metro-North expanded current TOD Program efforts in concert with localities
- Metro-North is working with Town/ Village of Harrison to finalize the business agreement for a joint TOD/ downtown revitalization project at Harrison station.
- Initiated process to partner with Westchester County Department of Planning to study and progress TOD around targeted stations
 - TOD opportunities in Westchester County include Ossining, Mount Vernon East and Tarrytown (underway)

Station Access

Enterprise Rent-a-Car program:

- Metro-North initiated a car rental program with Enterprise Rent-a-Car to operate and maintain a car rental program at 23 Metro-North stations.
- Customers are able to commence their journey by rail and transfer to automobile to complete their trip.
- Vehicles are available at 10 stations in Westchester County such as Ossining, Goldens Bridge and Port Chester. Customers have the unique ability to rent vehicles at an hourly or daily rate.
- Program will be a major benefit in providing a link to local tourist attractions.

Yankee Stadium Station



- New station with two island platforms, a mezzanine above the platforms to handle post-game crowds. A new pedestrian overpass will replace an existing overpass and provide access from the stadium to the station, to parking and ferry facilities and new parkland on the west side of the railroad right-of-way.
- Service from Hudson, Harlem and New Haven Line for home games
- Station opening planned for 2009

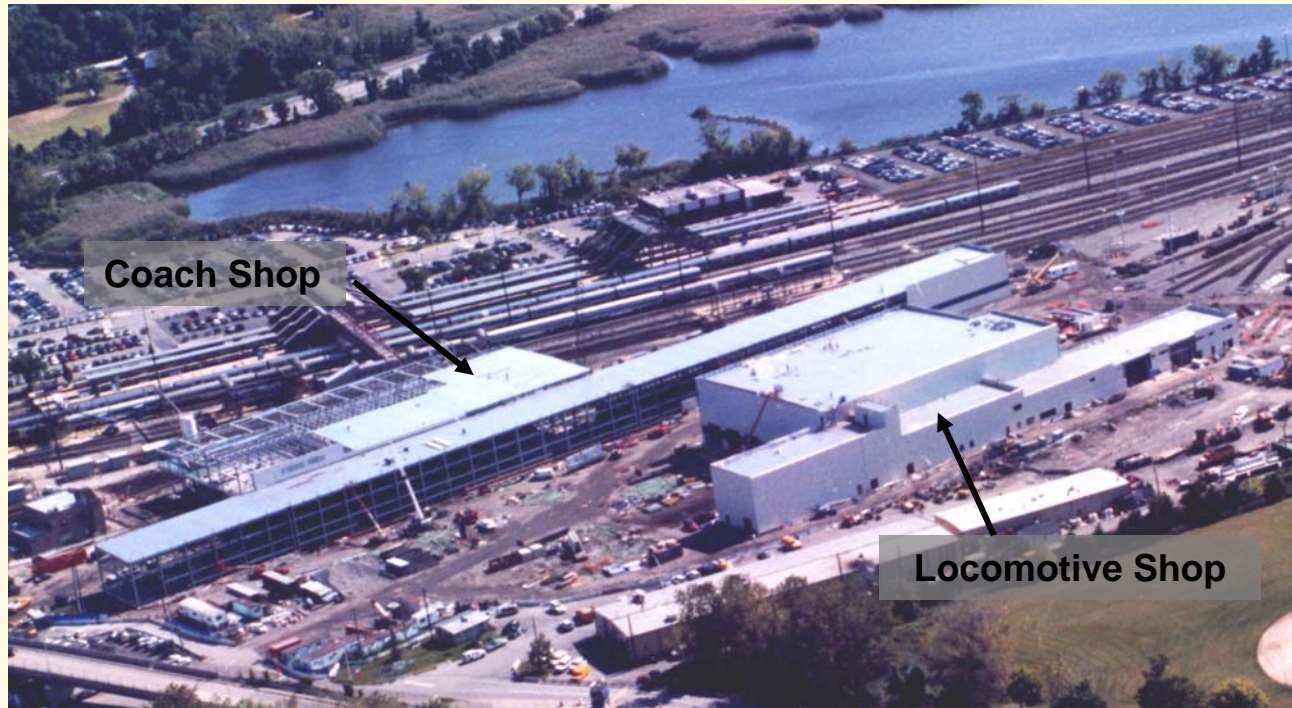
Station Net Leasing



Recent net leases to improve customer amenities and cost efficiency (e.g. - station hours, service, etc.)

- Mt. Kisco recently leased by Via Vanti which included a renovated interior of the restaurant area.
- Tuckahoe leased by Starbucks
- Hastings leased by locally owned and operated Hastings Station Cafe
- Working on leasing opportunities at Yonkers, etc.

Shops & Yards



Croton-Harmon Maintenance Facility Replacement: Significant improvements underway to replace Metro-North's major maintenance facility (100 years old) supporting reliable fleet

- Over \$450 million funded to date (2000 to 2009)
- Complete: South Yard, Material Distribution Facility, new Communication Center, Maintenance of Way storage building, Wheel True facility
- Underway: Construction of Coach and Locomotive Shops (70% complete)
- Began phase IV (evaluation and pre-engineering of Harmon Shop). Construction in Phase IV will address much needed Support Shop functions and Equipment maintenance functions.

Shops & Yards (cont.)



- Highbridge Yard trainwash construction complete in September 2008

Right-of-Way Infrastructure



Ongoing Improvements to the right-of-way to support the service quality and growth in service

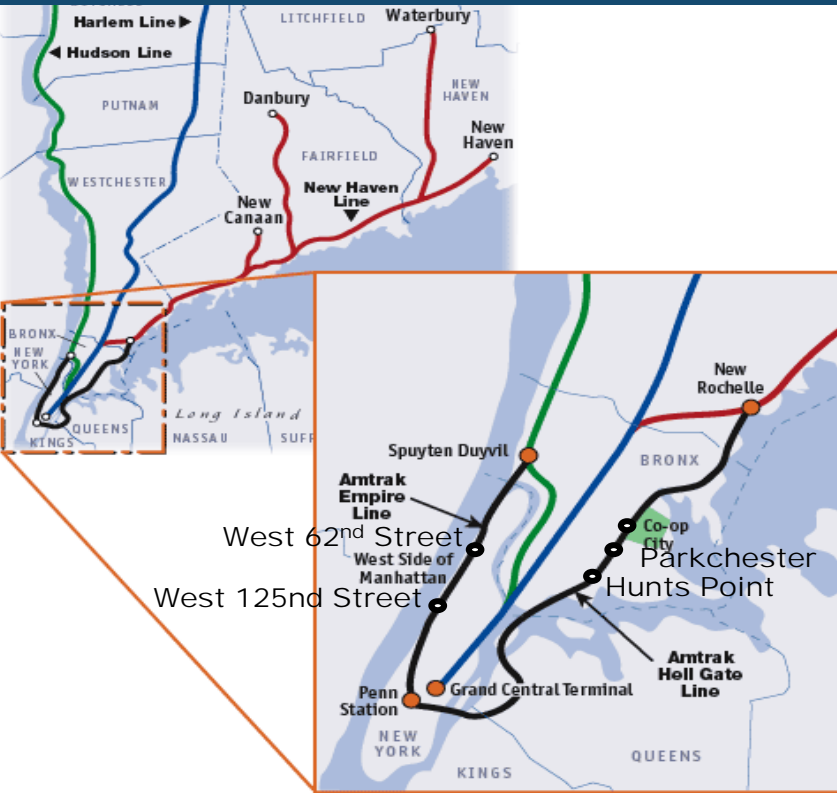
- Cyclical Track Maintenance/Concrete Tie Replacement
- Signal System Replacement
- Harlem/Hudson Power Improvements

Tappan Zee Bridge/I-287 Project



- The TZB Project Team (NYSDOT, NYSTA & Metro-North) announced their recommendations on September 26th – to replace the bridge with a transit-ready bridge and that bus rapid transit and commuter rail transit be added to the corridor.
- Meetings were held throughout October, with 3 public information meetings for the communities at large and a series of smaller meetings. The 3 public meetings were held on October 28th , 29th and 30th.
 - Numerous meetings were held in October to brief stakeholders.
- Next Steps: Determine final alternatives for inclusion in DEIS and hold public information meetings on these alternatives in early 2009.

Penn Station Access



Scope

- New Haven Line and Hudson Line Service to Penn Station via existing Amtrak lines in the Bronx and the west side of Manhattan.
- New stations proposed at Co-op City, Parkchester, and Hunts Point in the Bronx and W. 125th and W. 62nd on the west side of Manhattan.

Schedule/Status

- Alternatives Analysis Complete.
- Complete Environmental Assessment (EA) by 4th Qtr 2011.
- Begin service in 2015.

Appendix

Metro-North Promotes Westchester County

VTA Metro-North Railroad
2008-2009 One-Day Getaways

25

2008-2009 One-Day Getaways

Also includes: Dutchess County Fair, Norwalk Oyster Festival, Palisades Center Mall, Woodbury Common, Skiing, Kayaking, and more!

There's lots to do in Westchester County. We should know. We go there every day.

Whether you're planning a visit to Westchester County or New York City, be sure to include Metro-North in your plans.

We offer amazing discount packages to some of the biggest and most popular attractions in both areas. And with fast and reliable train service between both destinations, you really can't go wrong. Metro-North is convenient too, with free weekend and holiday parking at our stations.

For more information about our discount Getaways packages, or to get a **free** Metro-North *Welcome Aboard* brochure (for a complete overview of all our services), stop by any of our ticket offices (including Grand Central Terminal). Or visit our website at www.mta.info.

Make your trip the best it can be - include Metro-North in your plans.

MTA Metro-North Railroad *Going your way*
www.mta.info

©2008 Metropolitan Transportation Authority

Arrive by train. Leave by limo. Could happen.

More than 5,500 video gaming machines. Live entertainment. Fine dining. Taverns and pubs. You'll find it all at Empire City at Yonkers Raceway.

You don't have to go to all the fun! Metro-North Railroad. Our One-Day Getaways package to Empire City is available seven days a week, year-round. It includes discount round-trip rail fare and connecting bus service from Flowerwood Station, and a gaming bonus package coupon.

For more information and a complete listing of One-Day Getaways packages, visit our website at www.mta.info. Or, pick up a free brochure at Grand Central Terminal or any Metro-North ticket office, or call 800-METRO-INFO (800-636-7646) in NYC call 212-532-4900.

And if you do leave by limo, keep your return train ticket as a reminder of how you got to back!

Metro-North Railroad *Going your way*
www.mta.info

Metro-North One-Day Getaways Discount Packages

Empire City at Yonkers Raceway, Rye Playland, New York Botanical Garden, Dia-Besacon, Mohegan Sun Casino, Bronx Zoo, Dutchess County Farm Fresh Link Tours, and many more. Pick up a **FREE "One-Day Getaways"** brochure at Grand Central Terminal, NYC hotels, and brochure information racks throughout the City. Or, call 212-532-4900; outside NYC, call 800-METRO-INFO (800-636-7646). Visit www.mta.info to purchase most packages online and save an additional 5 percent on rail fare!

Bus Talk
www.mta.info

MTA Metro-North Railroad *Going your way*

Let the rides begin.

Take Metro-North to Rye Playland and save big with our One-Day Getaways discount package.

Along with fast, frequent rail service, our discount package includes a discount FLYN CARD for park rides, reduced rail fare, a postcard discount, a bonus coupon, and a \$4 MetroCard for shuttle bus service between Playland and the Station.

For more information, visit www.mta.info or call 800-METRO-INFO (800-636-7646) or 212-532-4900 (NYC).

Metro-North Railroad *Going your way*
www.mta.info

Metro-North Promotes Westchester County

NYC is lots of fun, especially if you're not looking for parking.



Whether you're headed to NYC for work or pleasure,

Speed, convenience, and reliability. That's what Metro-North delivers. With no traffic or NYC parking to worry about, and no gas tank to fill, all you have to do is relax and enjoy the trip.

Metro-North provides frequent service throughout the day, seven days a week. And train service to most stations leaves Grand Central Terminal until about 1:50 AM every night. So stay out late, you'll have a ride home. Weekend parking is available at all Metro-North stations, and free at most of them. Look for details on lot signage.

You'll want to purchase your tickets before boarding because on-board fares are considerably higher. For

the best ticket prices, buy in advance through WebTicker at www.mta.info. Be sure to check out our Manhattan Getaways for discount packages to great New York City attractions.

For train schedule, fare, station parking, or other information, visit us at www.mta.info, or call 800-METRO-INFO (800-638-7646).



Do you commute to Westchester or Connecticut? So do our 280 trains.

With better than 97% on-time performance, Metro-North is the fastest, most reliable way to get to points outside the City. We have frequent service from Grand Central Terminal, Harlem-125th Street, and Bronx stations seven days a week. With 280 trains leaving the City every weekday, we're sure we have one that's right for you.

For information on schedules, fares, and connecting bus or subway service to get you to and from the train station, visit www.mta.info. Or call 800-METRO-INFO (800-638-7646). In New York City, call 212-532-4900.



Westchester Bus/Rail Connections



Bee-Line Buses Serving Metro-North Railroad Stations

Discounted Combination Bus/Rail Tickets



"Convenient to transportation" is always a selling point.

That's where Metro-North comes in.

With fast, frequent service to midtown Manhattan from more than 100 stations throughout Westchester, Putnam, Dutchess, Rockland, Orange, Fairfield, and New Haven counties, Metro-North is the overwhelming choice of commuters, and a valuable tool in moving your properties.

Sign up to receive a regular, free supply of welcome information and current timetables for your clients by calling 212-340-4915 or e-mailing mnr_realtors@mnr.org.



Howdy neighbor.

Whenever your New York dream house is on this map, there's a Metro-North station nearby, with fast, frequent service to New York City. For information on schedules, fares, station parking and connecting bus or ferry service, visit www.mta.info, or call 800-METRO-INFO (212-532-4900) inside NYC.



More service. Faster trains. Happier customers.

New schedules in effect April 6.

We're doing it again. Starting in April, there will be schedule enhancements offering improved express weekend and weeknight service and additional late evening service on select lines, making our fast and frequent service even better.

For example: We've improved express weekend and weeknight service to Hudson Line stations with lots of trains that now make fewer stops, and get you to and from NYC faster than ever.

We've added more late evening service from Grand Central to the Upper Harlem Line Monday through Saturday, so there's now an express train every half hour between 8:00 PM and 11:00 PM.

To see all the schedule changes, pick up a new timetable at your local Metro-North station or in Grand Central Terminal. Or log on to www.mta.info, or call 800-METRO-INFO (800-638-7646). In NYC, call 212-532-4900.



MTA 2009 Final Proposed Budget

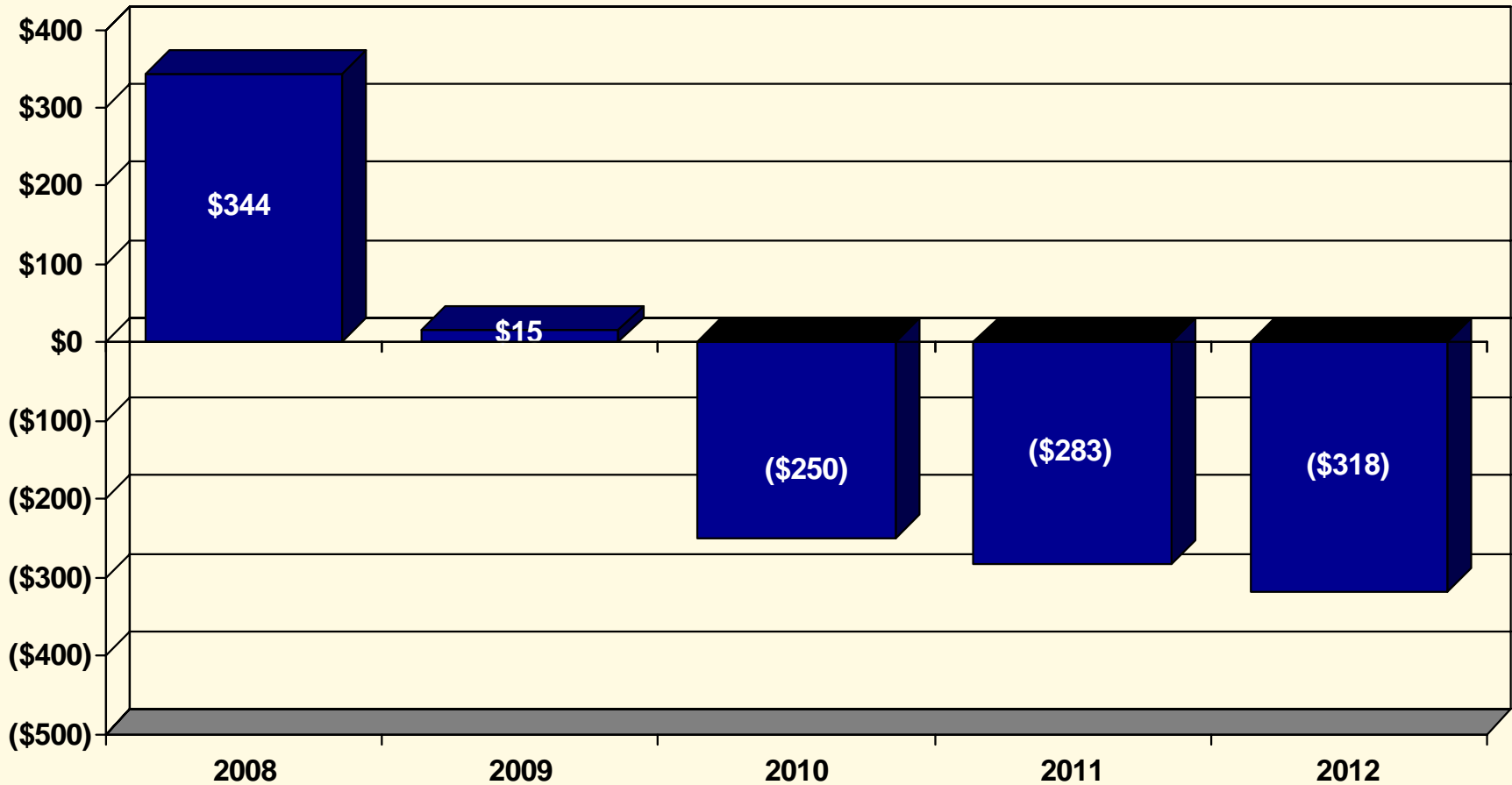
November Financial Plan 2009-2012



November 20, 2008



July Financial Plan Closing Cash Balance (\$ in millions)



What got better? What got worse?

(\$ in millions)

	<u>2008</u>	<u>2009</u>	<u>2010</u>
Real Estate Tax Update	(\$76)	(\$66)	(\$80)
State Tax Update	(\$15)	(\$175)	(\$133)
Debt Service	\$9	(\$18)	(\$54)
Farebox/Toll Revenue	\$47	(\$17)	(\$44)
Pensions	\$0	(\$35)	(\$70)
Fuel ¹	<u>(\$4)</u>	<u>\$28</u>	<u>\$6</u>
<i>Subtotal</i>	(\$39)	(\$283)	(\$375)

Eliminate July State/City/Local Actions	(\$40)	(\$237)	(\$689)
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Major Changes to July Plan	(\$79)	(\$520)	(\$1,064)
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(including internal actions & fare/toll yield of 8%)

¹-Reflects net changes to fuel costs including higher delivery charges.

Deficit Prior to Gap Closing

(\$ in millions)

	2008	2009	2010	2011	2012
JULY BASELINE CASH BALANCE before PRIOR-YEAR CARRYOVER	(\$345)	(\$1,143)	(\$1,882)	(\$2,068)	(\$2,334)
November Baseline Changes:	\$48	(\$54)	(\$275)	(\$302)	(\$389)
Passenger/Toll Revenue	47	(17)	(44)	(32)	(7)
Other Agency Changes	10	(52)	(127)	(123)	(189)
General Reserve	38	0	0	0	0
Debt Service	9	(18)	(54)	(94)	(144)
Subsidies	(54)	49	(22)	(24)	(23)
Other Cash Adjustments	(1)	(16)	(28)	(29)	(26)
NOVEMBER BASELINE CASH BALANCE before PRIOR-YEAR CARRYOVER	(\$297)	(\$1,197)	(\$2,157)	(\$2,370)	(\$2,722)
Updated Forecast:	(\$86)	(\$243)	(\$237)	(\$277)	(\$250)
Real Estate Related Taxes	(76)	(66)	(80)	(72)	(29)
State Dedicated Taxes	(15)	(175)	(133)	(133)	(123)
Pension Valuations	0	(35)	(70)	(105)	(140)
Fuel	6	31	45	32	39
Other	(1)	1	1	1	4
ADJ. NOVEMBER BASELINE before GAP CLOSING and PRIOR-YEAR CARRYOVER	(\$383)	(\$1,441)	(\$2,394)	(\$2,647)	(\$2,972)



Gap Closing Actions

(\$ in millions)

	2008	2009	2010	2011	2012
ADJ. NOVEMBER BASELINE before GAP CLOSING and PRIOR-YEAR CARRYOVER	(\$383)	(\$1,441)	(\$2,394)	(\$2,647)	(\$2,972)
Internal Actions	137	242	404	217	354
External Actions	0	65	112	113	116
Additional Actions for Budget Balance	18	261	401	384	389
Fare/Toll - 23% yield 6/09; 5% yield 1/11	0	670	1,147	1,479	1,507
Total Changes	155	1,238	2,063	2,193	2,364
Adjusted Net Cash Balance from Previous Year	495	268	65	0	0
NOVEMBER NET CASH BALANCE	\$268	\$65	(\$266)	(\$454)	(\$608)



July Plan

Internal Actions:

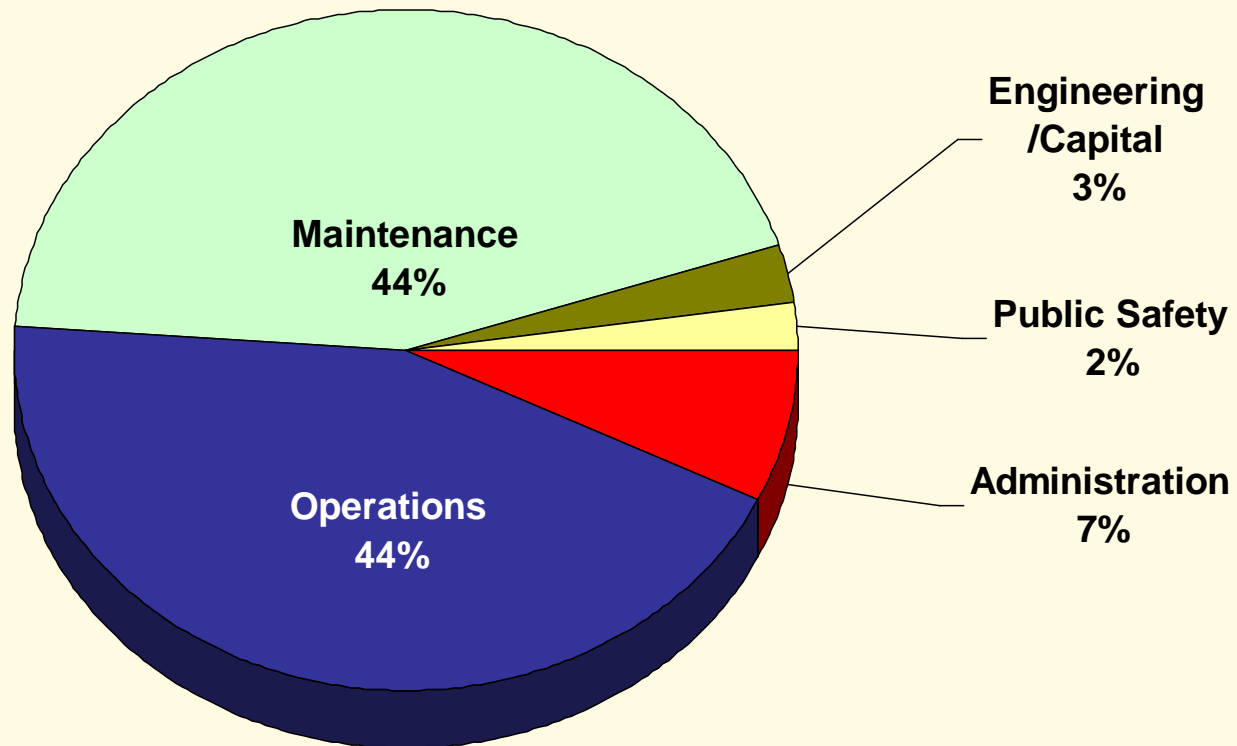
- **2009 & Post-2009 Agency-wide Reductions**
- **New Contracts Labor Contribution**
- **Business Service Center**
- **MTA Reorganization**
- **Reduce Subsidy LI Bus**
- **Eliminate E-ZPass Forgiveness**

External Actions:

- **Federal Legislative Actions**
- **State Legislative Actions (Tax Statute Revisions)**

MTA-Wide Positions* by Function

2009 Baseline

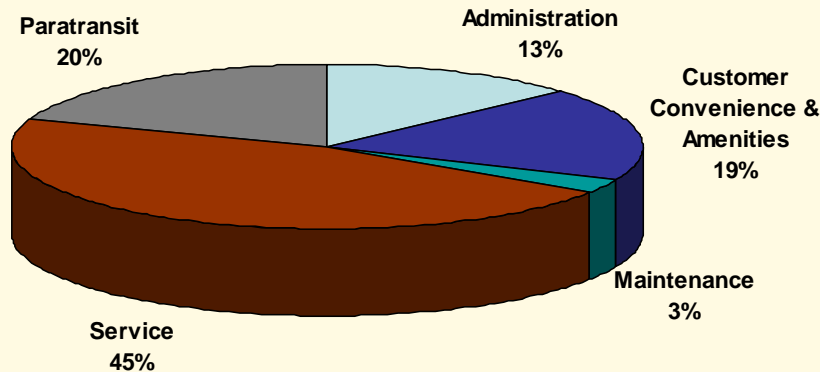


* Non-reimbursable and Reimbursable positions. Includes vacancies.

Managerial Cuts and Other Actions for Budget Balance

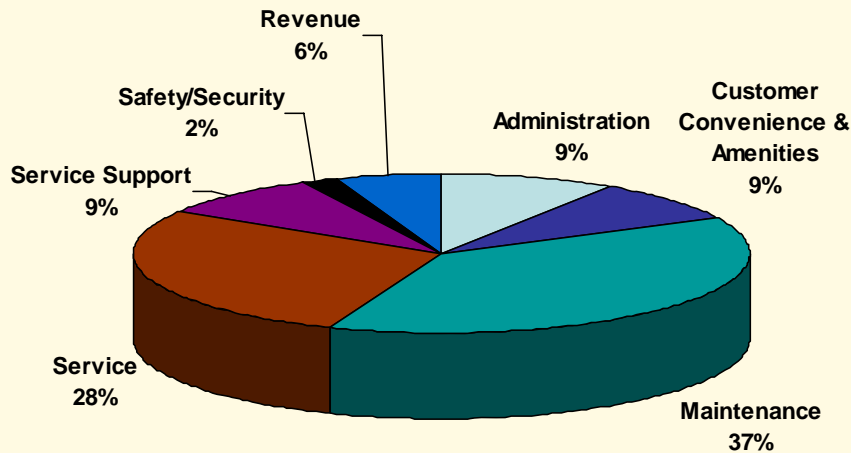
- **Maximize administrative overhead reductions**
 - **Managerial reductions greater than 5%**
- **Ensure safety, security, and reliability**
- **Fulfill fundamental mission of getting people where they need to go**

New York City Transit Additional Actions for Budget Balance



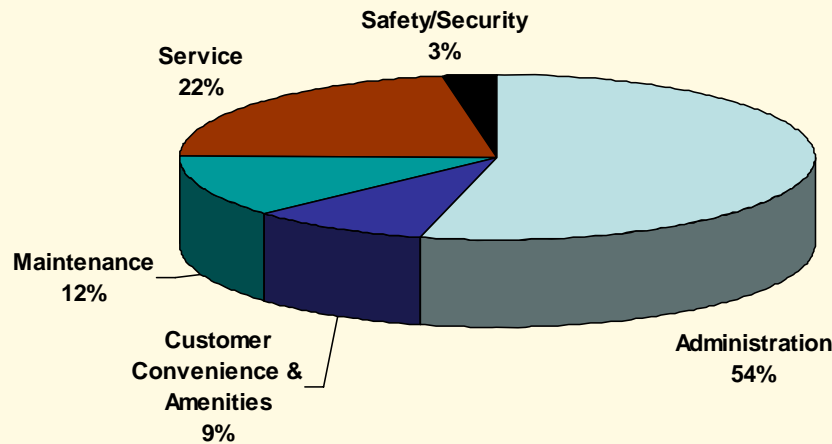
- 2009: 2,269 positions, \$155M
- 2010: 2,279 positions, \$280M
- Subway Service reductions: route alterations, loading guideline changes, station booth closings and other station agent reductions
- Bus Service reductions
 - reductions in low ridership and duplicate service
 - increase in express bus fare from \$5 to \$7.50
- Paratransit reductions: increase in fare and revised customer cancellation and no-show policy

Long Island Rail Road Additional Actions for Budget Balance



- 2009: 173 positions, \$36M
- 2010: 327 positions, \$53M
- Service reduced on weekends and off-peak
- Canceled and combined trains
- Maintenance cycles will be selectively extended
- Reduced ticket selling positions
- Reduced station maintenance
- Completion of gap remediation extended

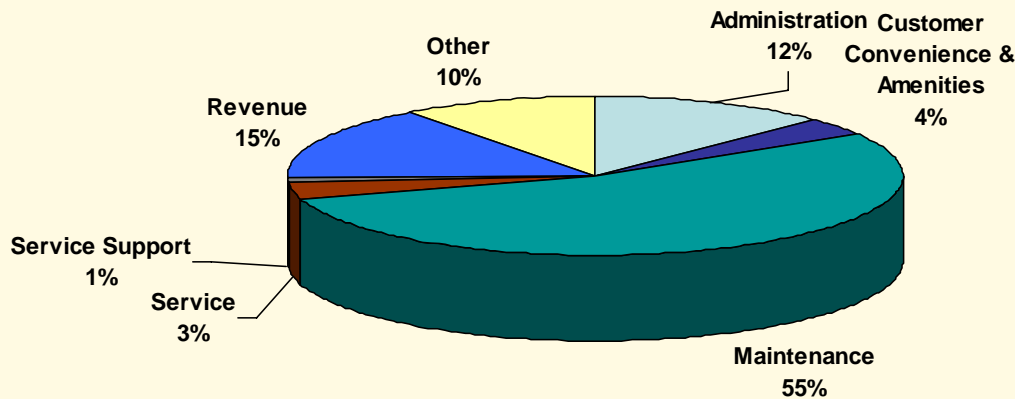
Metro North Railroad Additional Actions for Budget Balance



- 2009: 88 positions, \$35M
- 2010: 88 positions, \$35M
- Loading guidelines increased and trains shortened on East and West of Hudson service
- Decreased train service
- Reduction in car and station cleaning
- Reduced ticket selling positions
- GCT restoration efforts slowed and maintenance of terminal reduced

Bridges & Tunnels

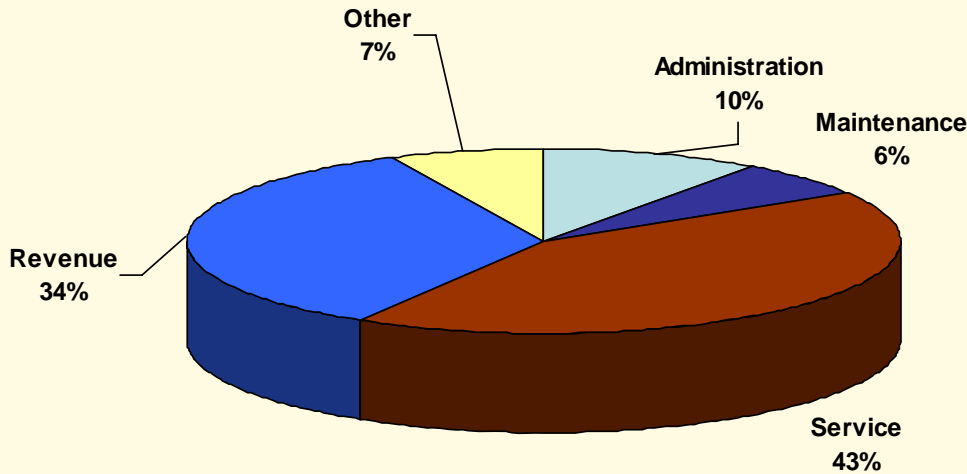
Additional Agency Reduction Program



- 2009: 28 positions, \$17M
- 2010: 28 positions, \$24M
- Elimination of Cross Bay Bridge rebate program
- Reduction in number of cash lanes during low traffic periods
- Security assignments reprioritized
- Quarterly paper billing statements instead of bi-monthly
- Decrease in dedicated resources for truck enforcement

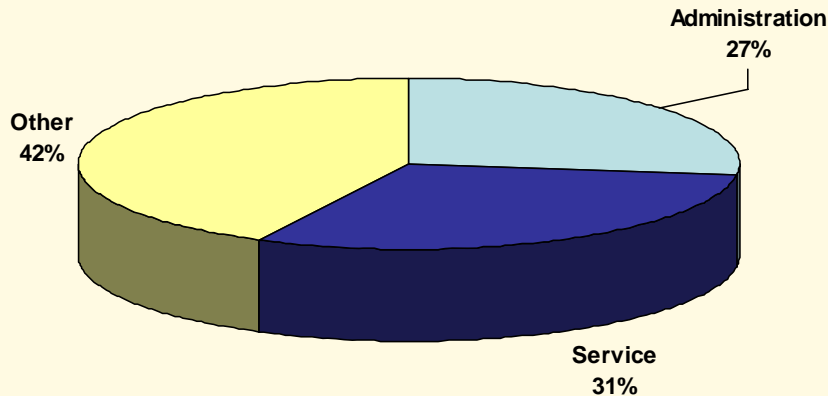
MTA Bus

Additional Actions for Budget Balance



- 2009: 249 positions, \$17M
- 2010: 249 positions, \$24M
- Realignment of peak period express bus service
- Discontinuation of low ridership express and local routes
- Express bus fare increase from \$5 to \$7.50

Long Island Bus Reduction Program



Additional Actions for Budget Balance

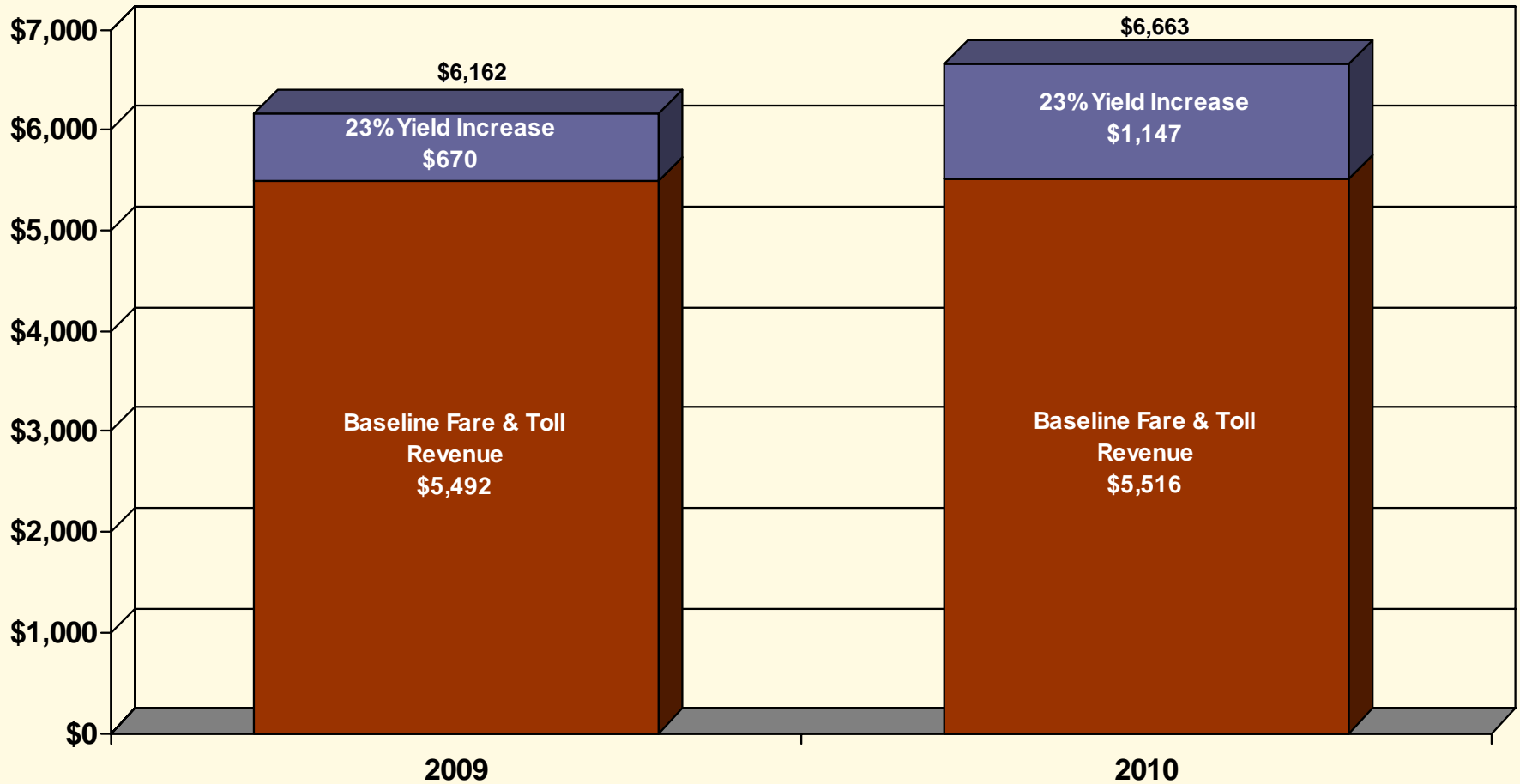
- 2009: 21 positions, \$5M
- 2010: 21 positions, \$6M
- Low ridership routes eliminated or reduced
- Reduce managerial workforce
- Increase employee health & welfare contributions

Other LI Bus Gap Closing Measures

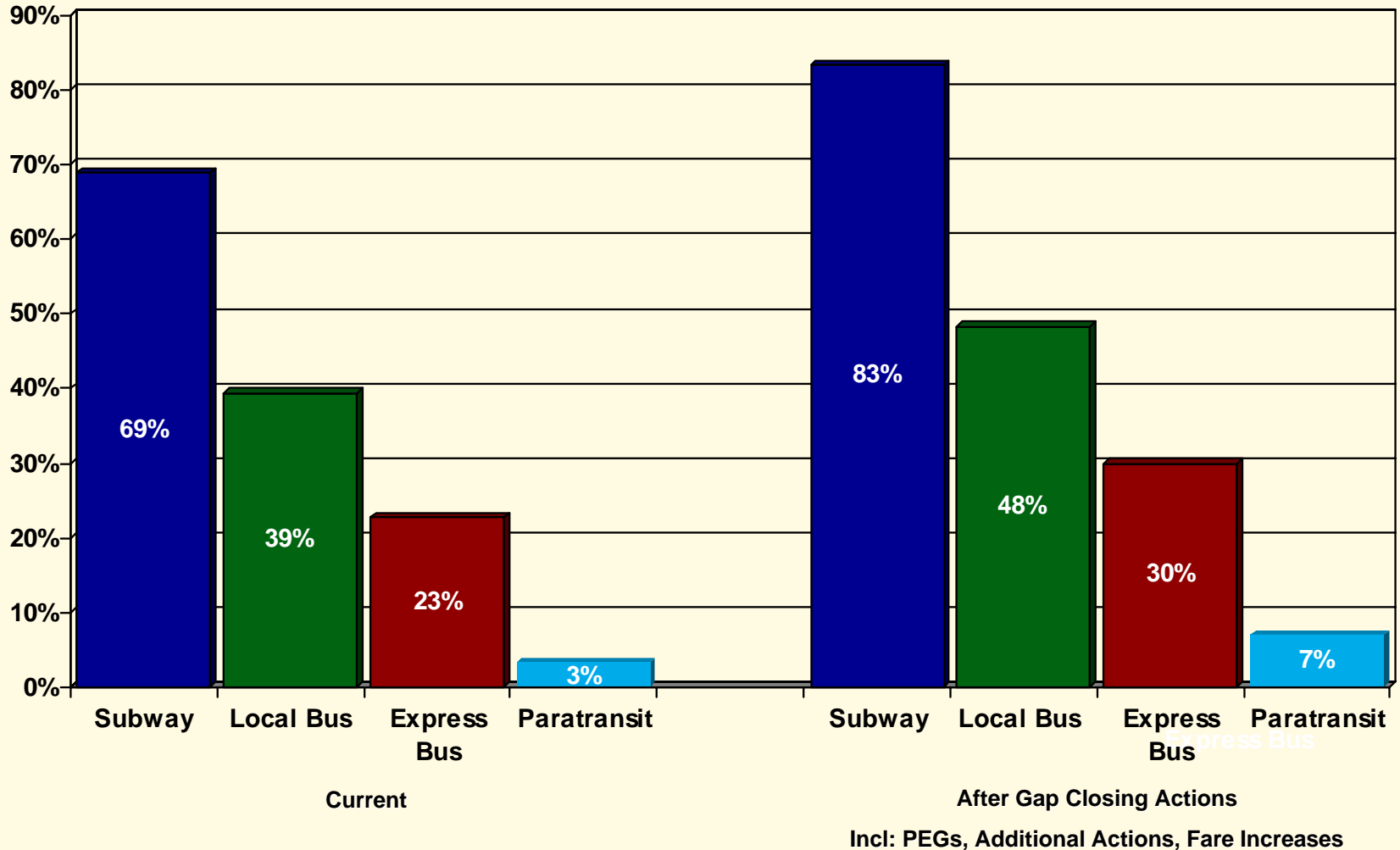
- Increase local bus farebox yield by 20% in addition to general across-the-board increase
- Increase Paratransit fare to double the regular fare
- Assume the alternative fuel excise tax credit extends beyond 2009

Proposed Fare & Toll Yield Increase

23% Beginning June 1, 2009
(\$ in millions)

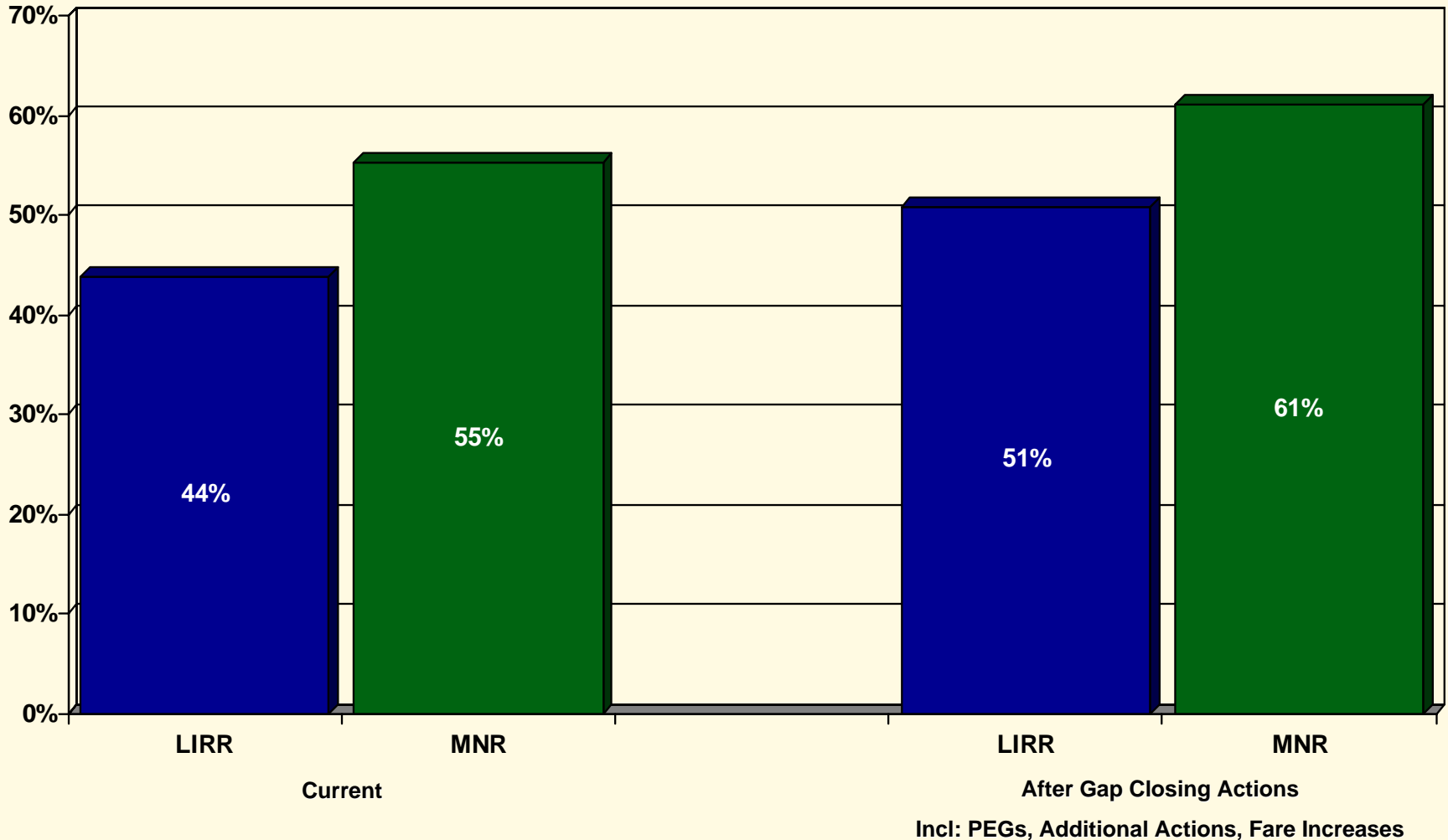


Income Statement Operating Ratios



Farebox Operating Ratio excludes depreciation, OPEB and Environmental Remediation adjustments, and interest on long-term debt.

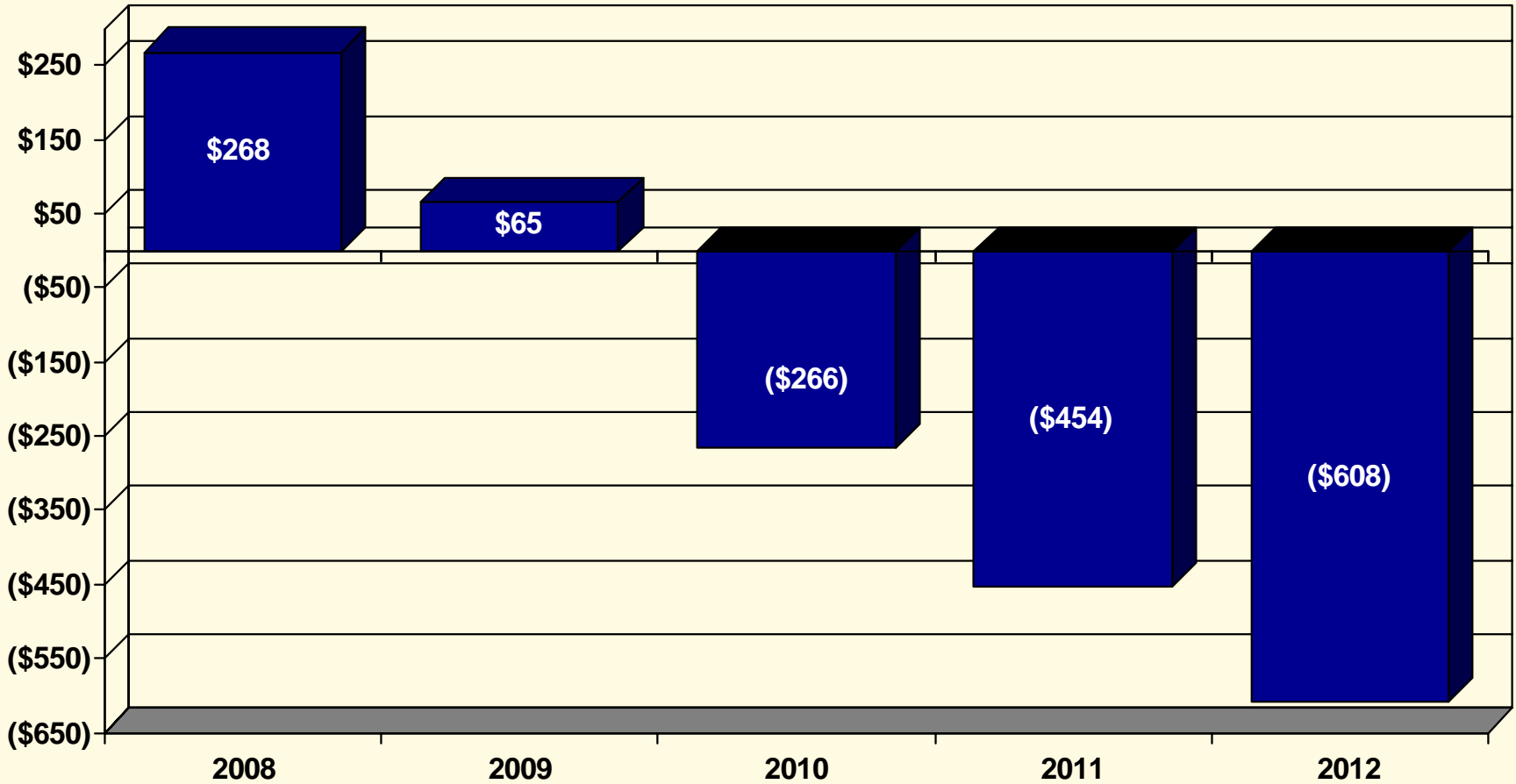
Commuter Rail Fare Operating Ratios



Farebox Operating Ratio excludes depreciation, OPEB and Environmental Remediation adjustments, and interest on long-term debt.

Deficit after Gap Closing

(\$ in millions)



Process Going Forward

- Today
 - MTA Board Authorization for public hearings
- Remainder of 2008
 - Input from board members, elected officials, & public on Final Proposed 2009 budget.
 - Release of Ravitch Commission report
 - 2009 Budget Adoption
- January
 - Public hearings for June 1, 2009 tariff and service changes